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Monitoring anticorruption policy implementation (MACPI)

25 January 2023, Belgrade

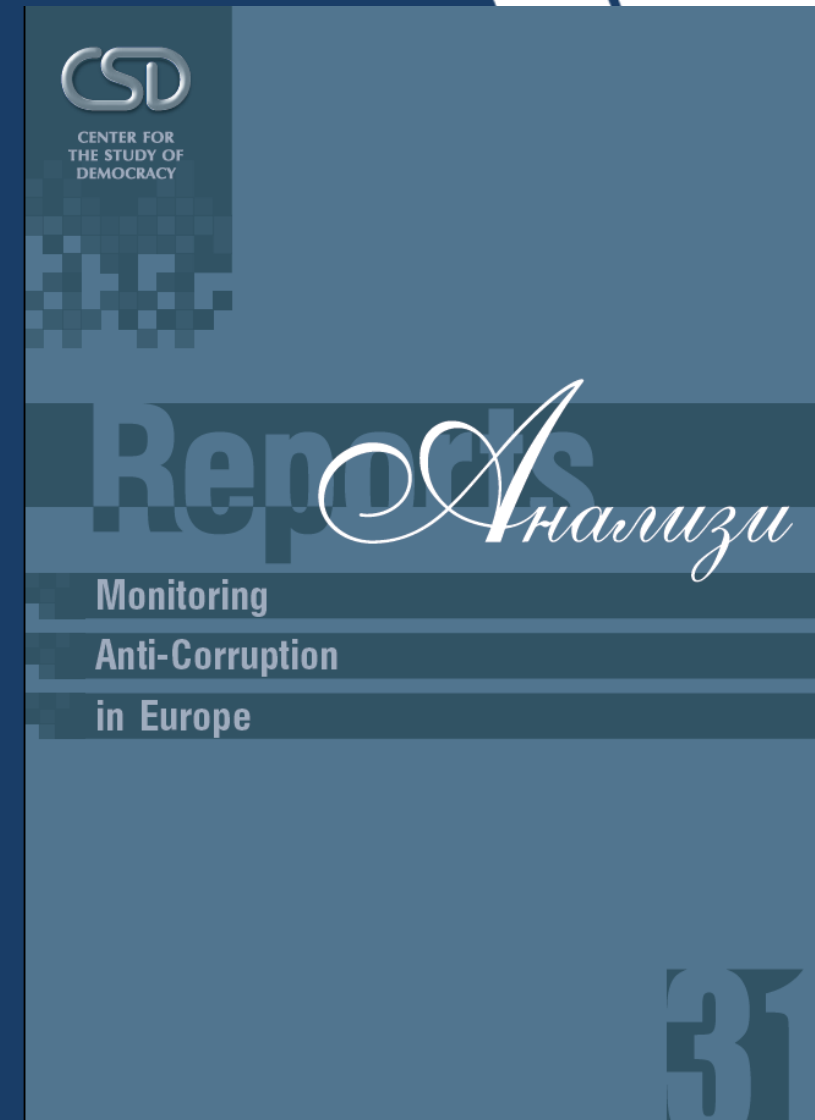
Implemented by:



Government
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Monitoring Anti-Corruption in Europe. Bridging Policy Evaluation and Corruption Measurement

- Developed in 2014-2015 with the support of the European Commission's DG HOME
- Types of organizations: **municipalities** (Bulgaria, Italy, Spain); **Ministry of Defense** (Bulgaria), **Labor Inspectorate** (Bulgaria); **Border Police** (Bulgaria), **Traffic Police** (Bulgaria), **Health Services** (Italy), **Tax Authorities** (Bulgaria, Montenegro), **Public Procurement Agency** (Bosna and Herzegovina), **Directorate for Technological and Industrial Development Zones** (North Macedonia), **Customs** (Bulgaria, Croatia), **Public hospitals** (Bosna and Herzegovina), **National Integrity Agency** (Italy) **Competition Council** (Romania), **Chamber of Commerce** (Italy), **Regional anti-fraud agency** (Spain) and others.



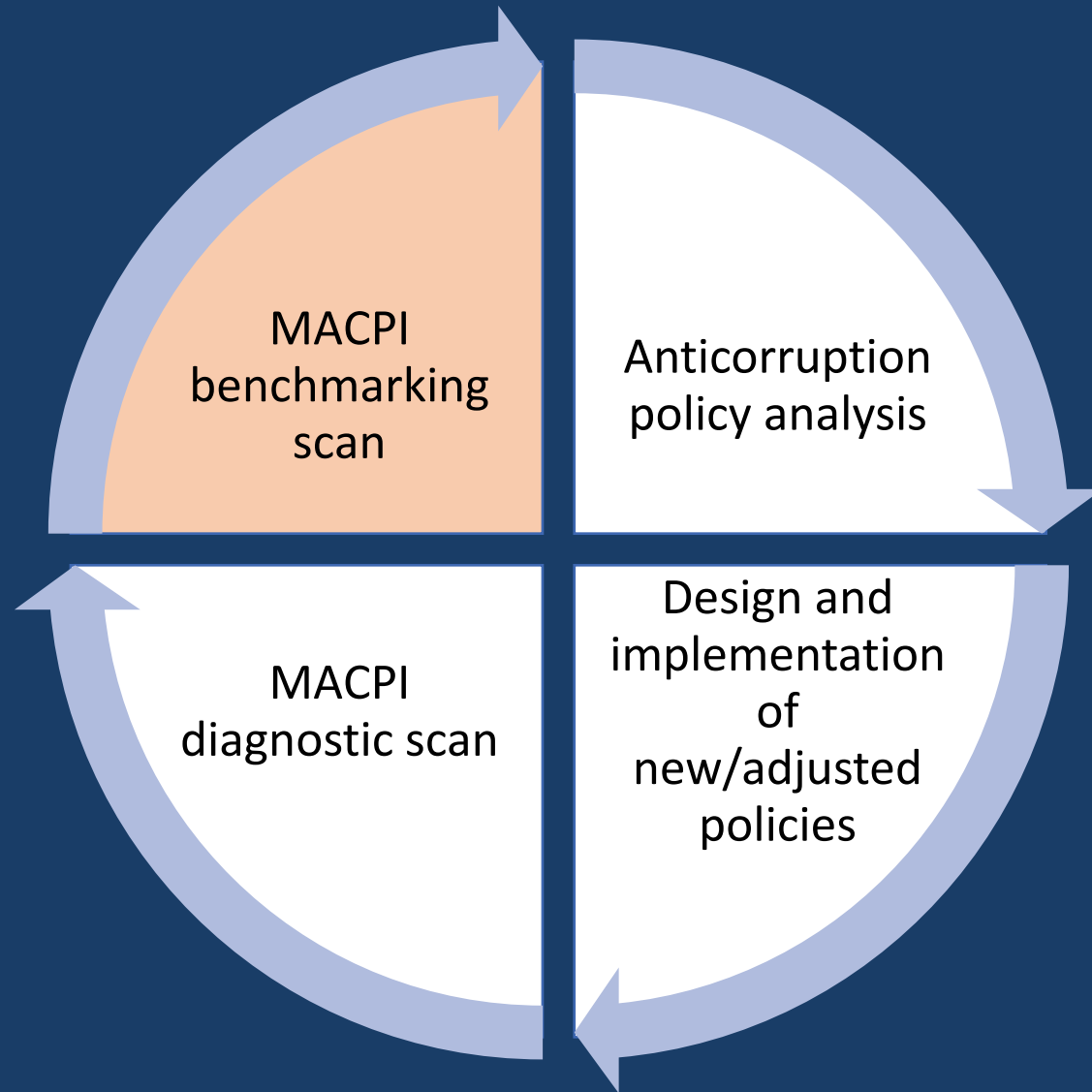
MACPI indicators and methods

Indicators / Methods	MACPI In-depth interview	MACPI officials	MACPI experts	MACPI Clients
Corruption interest	X			
Actual Corruption pressure		X		X
Estimated Corruption pressure per activity		X	X	
Corruption attitudes				X
Implementability of AC policies		X	X	
Implementation of AC policies		X	X	
Coverage of AC policies		X	X	
Estimated effectiveness of AC policies		X	X	

MACPI Analyses

- ▶ **Ranking** the anticorruption policies in terms of implementability, implementation, and effectiveness and ranking the activities in terms of corruption pressure.
- ▶ **Vulnerability zones:** analyzing corruption pressure for the different activities of the organization and finding gaps in the AC policies coverage.
- ▶ **Discrepancies analysis:** comparisons between different groups – officials with and without management functions, external experts, clients.
- ▶ **Long-term monitoring:** Dynamics of actual and estimated corruption pressure; Effects of the changes in the anti-corruption policies setup on actual and estimated corruption pressure.

MACPI diagnostics cycle





Latest MACPI implementations are a great example of successful public-private partnerships:

- Romania: Brasov City Hall
- Bulgaria: Border police; Traffic police; Customs
- Albania: Labour Inspectorate
- BiH: Bihać Hospital
- Croatia: Customs
- Montenegro: Capital City Podgorica
- Serbia: City of Novi Pazar;
- Hungary: Budapest 8th district
- North Macedonia: Agricultural Inspectorate

Results and findings

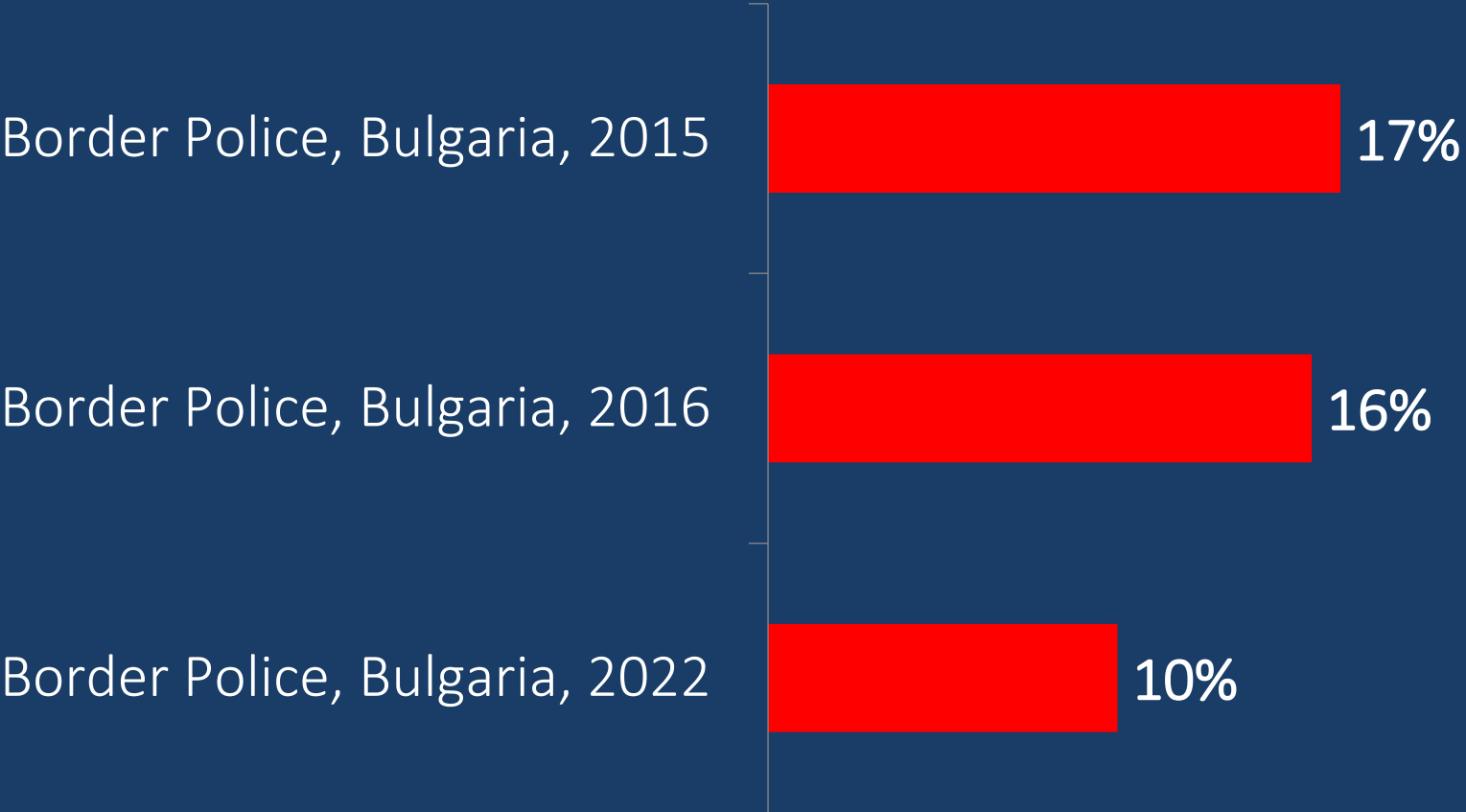
- Anti-corruption policies connected to hiring new personnel could be very effective.
- Good anti-corruption policies involve procedures for control over key processes for the organization.
- Electronic services are generally considered as effective in reducing the risks of administrative corruption.
- Policies like random appointment of employees and rotation are also very effective.

Results and findings

- Monitoring the employees' compliance with the procedures as well as sanctions for non-compliance are crucial for the real implementation of the anti-corruption policies.
- Documents and internal trainings that add further recommendations or explanations on top of existing national laws (e.g. code of ethics, internal anticorruption trainings) are usually less effective.
- Covering high-risk activities with specific and focused measures is more effective than having general anti-corruption policies.

Declining corruption pressure demonstrates stronger anti-corruption setup with fewer vulnerabilities

Corruption pressure reported by officials from Bulgarian Border Police 2015-2022



Other examples of Public-Private Partnerships

- National Revenue Agency in Bulgaria: developing a corruption risk assessment methodology for the National Revenue Agency
- State Capture Assessment Diagnostics and Corruption Monitoring System trainings
- Coalition 2000 - a public-private initiative against corruption in Bulgaria that started in 1998 and contributed significantly to the fight with corruption in Bulgaria

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Thank You!

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